

Corporate Plan Delivery Plan 2021/22 – Quarter 4 2021/22 CPDP Update

Vision: Making Uttlesford the best place to live, work and play

Active place maker for our Towns and Villages				
<i>We Will:</i>	Activities	Outputs/Milestones	Resources	Lead CM/ Officer
<i>1. Masterplan our new communities for and with residents</i>				
<i>a. Use Locally Led Development Corporations to deliver sustainable new settlements</i> <i>b. Provide the greatest level of influence and protection for communities adjacent to new settlements</i>	Continue work on a new Local Plan. Ensure appropriate evidence is in place to support the Local Plan.	Achieve milestones for 21/22 in Local Development Scheme (LDS)	Within resources currently allocated. Further resources to be considered and possibly allocated – subsequent to review by and advice from EELGA	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Interim Director of Planning
<p><u>Comment:</u> Work continues to progress well with the intention of the Council submitting the local plan for Examination in 2023 in accordance with the Local Development Scheme (LDS) which was adopted by the Council last year.</p> <p>At Scrutiny Committee in March, officers brought a supplementary report relating to the Local Plan timetable. This explained that the timetable for the Local Plan has always been ambitious, as it should be, so as to deliver a Local Plan for the district as quickly as possible. It was considered that there was a need for further work to explore variations on the emerging strategy, in order to develop the best Local Plan for the district that it can. This subsequently resulted in an adjustment to the timetable.</p> <p>With regard to locally-led Development Corporations, the Interim Director of Planning wrote to the Secretary of State for Levelling Up, Housing and Communities in December asking to open a dialogue regarding the possibility of a Development Corporation for the strategic allocations within the Local Plan.</p>				
<i>2. Support our towns and villages to plan their neighbourhoods</i>				
<i>a. Deliver an outstanding planning and place-making capability with the right</i>	External reviews of pre-application processes, potential of planning	Final report conclusions by 30 April 2021	£240k ongoing allocated. Further ongoing resources may be requested –	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan

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<i>capacity to create quality outcomes with and for all our communities</i>	obligations and engagement of town and parish councils and wider organisational review of the planning function	Improvement plan to be approved by 31 July 2021	subsequent to review by and advice from EELGA but this will need to be considered in light of the overall MTFS.	Interim Director of Planning
<p>Comment: A peer review of Planning was completed by consultants appointed by the East of England Local Government Association (EELGA). The review makes recommendations and contains all key actions. All recommendations were considered by Scrutiny Committee and approved by Cabinet in October 2021. Scrutiny received a short report about the approach to implementation and some early progress the following month. A full progress update went to Scrutiny and Cabinet in February 2022. A further update will go to Scrutiny and Cabinet in September 2022.</p> <p>Since the update in February many more actions have been progressed on the pathways to improvement. Highlights include full agreement at Council to all of the constitutional changes recommended by the Planning Committee Member Working Group (PCMG). Changes address training for councillors, the scheme of delegation and measures to support more timely decision-making. At Planning Committee, the final agreed report templates are now in use, there is a formalised late item reporting system and questions and debate are now managed differently so that the public can follow the stages in the decision making process.</p> <p>In March Cabinet agreed a Draft Planning Obligations (S106) document as Supplementary Planning Guidance ready for consultation. It is being implemented operationally and provides clear and consistent guidance on S106 matters related to planning applications.</p> <p>Design Surgeries, which were piloted earlier in the year, are continuing and recently there was a Design Away Day for councillors and officers to visit schemes in Cambridge.</p>				
<i>b. Facilitate Neighbourhood Planning across the district through strong engagement with and support of all town and parish councils</i>	Officers to work pro-actively with Parishes to encourage more Neighbourhood Plans to be instigated and subsequently “made” to help communities shape their own areas.	Support for 8 neighbourhood plans already underway. Neighbourhood plans in 4 other areas already “made”. Facilitate workshop(s) for areas not yet commenced. Other NHP groups to promote benefits	Within existing resources Neighbourhood planning groups are encouraged to use resources of RCCE, <i>LOCALITY</i>	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Interim Director of Planning

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<p>Comment: The Council continues to support Town and Parish Councils that want to develop a Neighbourhood Plan. This year one additional Neighbourhood Plan was 'made' for Newport, Quendon and Rickling. There are now four Neighbourhood Plans in place. Furthermore, the Council is supporting a number of emerging neighbourhood plans which are at different stages of reparation. Development Management remains committed to the engagement of town and parish councils at the earliest stage of pre-application discussions. Including pre-submission presentations to Planning Committee including Ward Members and Towns/parish Councils. The Protocol formalising how participating by Parish and Town Council takes place as part of the application process will be reported to Planning Committee in July 2022. Supplementing this are the continuing Parish Forums. A Forum took place on 29 March and focussed on the pressing issues of "designation" and enforcement</p>				
<i>c. Implement policies which create better homes and neighbourhoods that meet or exceed national standards</i>	Policies to be developed through the Local Plan process	Timescales incorporated in the Local Development Scheme	Within existing resources	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Interim Director of Planning
<p>Comment: In addition to the work on the Local Plan, summarised above in 'Masterplan our new communities for and with residents', the Council has also this year adopted Building for Healthy Life. The Uttlesford-specific version of a national document was made by Design for Homes, a local social enterprise which operates nationally to improve the design quality of new housing development, and was created to showcase examples of best practice within the district, to help reinforce the council's commitment to good design. The guidance seeks to address the concerns of local communities by setting standards which developers must meet in order to achieve planning approval. It includes a scoring system which will be used to assess the performance of a scheme against considerations such as natural connections, making the most of what's there, walking, cycling, public transport, healthy streets, green and blue infrastructure, parking, and character.</p>				
<i>d. Work with partners and stakeholders to deliver new sports, play and community facilities</i>	Policies to be developed through the Local Plan process	Timescales incorporated in the Local Development Scheme	Within existing Resources	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Interim Director of Planning
<p>Comment: Appropriate commentary provided above in 'Masterplan our new communities for and with residents'.</p>				
<p>3. Secure greater benefits for our community from new development</p>				
<i>a. Implement the Community Infrastructure Levy along with s106 to deliver strategic community projects and</i>				Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan

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<i>greater local benefit from development</i>				Interim Director of Planning
Comment: This work will be picked up again when the Local Plan is at a stage to identify the necessary infrastructure to support development. Following the adoption of the Local Plan, council officers will be able to commence work on the Community Infrastructure Levy, which will take approximately two years.				
<i>b. Increase the transparency of the Section-106 Agreement process and councillor engagement</i>	Implement the Cabinet adoption of the Scrutiny recommendations regarding Section Obligations reported in May 2021.	<p>Creation of an Uttlesford Developers Contribution Document by end March 2022 for consultation and adoption by June 2022</p> <p>Adopt formal procedural approach for town and parish councils in S106s, Include reflection process with partners, before end March 2022.</p> <p>As part of the review of Planning Committee Reports to include consistent reporting of S106s of Major Planning Applications by December 2021</p> <p>Priority Populating of EXACOM database by end of March 2022 and subject to audit/GDPR launch public interface</p>	Some additional resources may be required specifically on the EXACOM data base matters.	<p>Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan</p> <p>Interim Director of Planning</p>

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Comment: In line with the S106 Pathway in the Planning Service Improvement Plan, funding is in place for the ongoing population of the EXACOM database, which captures and manages the agreements and finance in relation to S106. Orders have been issued and documents are being prepared for transfer to the database. This is the first big milestone stage. Data preparation and uploading will be carried out in the Public Interface stage of Exacom before it can be publicly accessible. In the meantime the council published its first Infrastructure Funding Statement in accordance with the law in December 2021.

The Draft Developer Contributions Supplementary Planning Guidance was agreed for consultation by Cabinet in March. The guidance is being used by the Development Management Team. S106 Templates have been prepared by the Legal Service and are now available on the council's website for applicants. Internal consultation processes are in place and there is early consultation with Legal on all major applications to ensure timely progress. Reporting of S106s Heads of Terms is a standard part of the new template reports for Planning Committee and is now standard practice.

<i>c. Ensure that strong Planning Enforcement holds developers to account</i>	Implementation of Enforcement Work Stream as recommended with the EEGLA review	Improved use of IDOX Enforcement Module for complainant, third tier updates, and generation of notices before March 2022 Reporting of enforcement matters (including narratives of interventions) to Planning Committee before end December 2021	Work will continue in accordance with enforcement policy	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Interim Director of Planning
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Comment: Capacity to implement actions from the peer review was created within the team following a period of significant challenge relating to staffing issues. One vacant post had been filled and a further post had been created for a 12 month period and was offered to a candidate. Subsequently a permanent member of staff departed and the person who was to fill the temporary post was offered and took the permanent post. The service has as a consequence used the services of an agency person. Concurrently, an audit was completed in March 2022. All of the actions from that report have been incorporated into the Enforcement Pathway and are being implemented. Throughout March 22 there was a profile-raising exercise around the adopted Planning Enforcement Policy. This included training for officers and councillors, together with a Parish Forum at the end of that month. The Planning Enforcement Policy was also placed on a Planning Committee agenda as an information item.

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<p>Template training took place in Spring 2022 and work has commenced to create and update templates. Data cleansing work has been completed and the team is in the final stages of ensuring that the Planning Register contains all of the historic information that it is required to contain by law.</p> <p>The team are now in a position to prepare a report for Planning Committee highlighting the work of the team and identifying interventions, successes and completing an overview of the work of the team. This report is due at Planning Committee in May.</p>				
<i>d. Require developers to be considerate of the communities in which they build</i>	Implementation of Enforcement Works Stream as recommended with the EEGLA review	Production and Relaunch of Guidance around Development Sites and better use of Construction Management Plans.	Standard conditions are applied and monitored within existing resources; further recommendations may arise from the planning transformation action plan	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Interim Director of Planning
<p>Comment: Construction Management Conditions are being used to require developers to be considerate. Other measures to achieve this include the Parish/Town Council Liaison Forums, case officer overview, and engagement from the S106 & Enforcement Officer. Implementation of the Enforcement Pathway actions and the S106 Pathway Actions support this objective also. For instance the council does now have draft Developer Contributions Supplementary Planning Guidance, awareness raising around the adopted Planning Enforcement Policy and training.</p>				
4. Work with the airport on issues of concern to communities				
<i>a. Seek a reduction in night flights</i>	Respond to the Government's night flights consultation (by 1 st October) and take part in the promised future evaluation by the Government of the costs and benefits of night flights.	A decrease in the number of permitted and actual night flights over time.	Respond to proposed changes within existing resources	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Interim Director of Planning
<p>Comment: The council responded to the Government's night flights consultation, setting out its position in full. The response was prepared by the Stansted Airport Advisory Panel and ratified by Cabinet in September 2021. We await information on the promised future evaluation.</p>				

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We Will:	Activities	Outputs/Milestones	Resources	Lead CM/ Officer
<i>b. Implement programmes to reduce airport related village fly-parking</i>	Receive the recommendations from the Scrutiny Committee Task and Finish Group into fly parking. Continue to work as part of the Stansted Area Transport Forum to use S106 funding to evaluate, publicise and implement appropriate schemes to prevent or reduce fly parking where it is detrimental to local amenity.	Final report of the T&F Group has been delayed. Cabinet will respond when the work is complete and further reviewed in light of the impact on travel of the Covid19 pandemic and continuing emphasis on sustainable transport in light of the climate crisis.	Within existing resources	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Interim Director of Planning

Comment: A full car parking review is now being carried out, (this was delayed due to impact of Covid 19 on parking and resources). Following a full procurement process, the contract was awarded to 'Parking Matters Ltd' in late March.

This review will cover all aspects of parking for both on and off-street parking, including fly parking. Parking Matters will engage fully with staff and appropriate members throughout the process and a full report will be available in late summer to all members.

At the beginning of 21/22 the Scrutiny Committee decided not to proceed any further with the fly parking workstream and therefore disbanded the task and finish group.

<i>c. Work to secure investment in sustainable transport to and from airport, including for local workers</i>	Continue to work as part of the Stansted Area Transport Forum to use S106 funding to start up appropriate services and to fund enhancements to existing services.	An increase in the percentage of airport passengers and staff travelling to and from the airport by sustainable transport as measured by CAA travel data.	Participation in Stansted Area Transport forum work will continue within existing resources.	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Interim Director of Planning
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Comment: The council continues to work as part of the Stansted Area Transport Forum (SATF). The SATF will be producing a new surface access strategy under a 43 million passengers per annum planning obligation, but at the moment the mode of transport share is skewed towards use of the private car because of Covid fears. Rail patronage has held up quite well, but bus use has really suffered. Therefore the first aim is to recover the services and then plan for growth.

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We Will:	Activities	Outputs/Milestones	Resources	Lead CM/ Officer
5. Nurture employment and retail areas to create jobs and retain businesses				
<p><i>a. Protect and grow our town centres as economic hubs</i></p> <p><i>b. Increase tourist spend</i></p> <p><i>c. Support the creation of amenities that stimulate and facilitates local businesses, such as enterprise zones, business parks, office blocks, industrial areas, and start-up hubs</i></p> <p><i>d. Support the expansion and promotion of key relevant employment sectors for the district</i></p> <p><i>e. Work with partners to promote the economic opportunities of the London - Cambridge Innovation Corridor, Stansted Airport and our main transport corridors</i></p> <p><i>f. Work with the airport to increase local airport-based employment opportunities</i></p>	<p>An Economic Development Recovery Plan 2020-2023 was approved by Council in Dec 2020. The elements of the main themes of the plan will be delivered according to this plan in 2021/22. The main themes are:</p> <ol style="list-style-type: none"> 1. Business Engagement and Support 2. Information, Advice and Guidance 3. Skills and Training 4. Creating Jobs / Inward Investment 5. Create a Greener Economy 		<p>Within existing resources, including £355,000 allocated to the Business Recovery Fund for 2021/22</p> <p>Project management to be jointly procured through the North Essex Economic Board</p> <p>Inward investment work jointly commissioned through the Innovation Corridor Core group</p>	<p>Portfolio holder for the Economy, Investment and Corporate Strategy</p> <p>Assistant Director of Resources</p>

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Comment:

The Covid 19 pandemic has had a serious impact on every aspect of economic development work and required a complete reassessment of all priorities. The council's work in this area has by necessity been dominated by creating, and enacting, an Economic Development Recovery Plan in order to support the district's business community rather than by the priorities originally set out in the Corporate Plan. An update of the actions for the recovery plan were presented to the Scrutiny Committee in November 2021.

Due to the ongoing impact of Covid 19 the work of the team has been dominated by the delivery of support grants to local businesses. The Economic Development Team continues to provide support to businesses hardest hit by the Covid 19 pandemic and promoting opportunities to local businesses and residents including business start-up support, training, and skills opportunities. This includes working closely with South Essex Local Enterprise Partnership (SELEP) and the best growth hub. North Essex Economic Board (NEEB) have continued to support the key activities across the north of the county and businesses can now self-refer for advice on Start Up, digital support and finance and debt management support. Three programmes are currently in place providing certified courses in IT, apprenticeships, and workplace training. These began in the New Year and will offer over 500 residents in North Essex the opportunity to become more digitally included, with job specific training and opportunities.

NEEB have awarded a contract to a specialist Low Carbon contractor to provide support and advice on how businesses can measure and reduce their impact on the environment. An advertising campaign is currently in progress encouraging businesses to sign up for the training.

Work to support the local tourism sector and to increase tourist spend in the district launched in quarter 4 with a new website www.discoveruttlesford.co.uk, a new app 'dscvr' with Saffron Walden, Great Dunmow, Stansted Mountfitchet and Thaxted included with their own pages. A marketing campaign has been underway since mid-February 2022.

6. Enforce good business standards in our district

a. Make sure that businesses and trades in our district meet the national standards and licensing required of them			Regulatory standards are applied, and enforced where necessary, in accordance with the enforcement policy, within existing resources	Portfolio Holder for Council and Public Services Assistant Director of Housing, Health and Communities
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Comment: Regulatory standards are applied, and enforced where necessary, in accordance with the enforcement policy, and with regard to national recovery plans where published. Staffing resource remains challenging and is being closely monitored to ensure it remains sufficient to deliver statutory function. The council continues to foster good working relationships with businesses and as a result there is a high degree of compliance in the district.

7. Deliver more affordable homes and protect those in need in our district

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We Will:	Activities	Outputs/Milestones	Resources	Lead CM/ Officer
<i>a. Increase the number of affordable homes delivered and different tenure options including social renting</i>	<p>Develop a new Housing Strategy and supporting policies that details how the Council will develop, acquire and enable the supply of affordable housing</p> <p>Develop a new Housing Revenue Account (HRA) Business Plan that confirms the capacity of borrowing through the HRA for the delivery of new council housing (including use of commuted sums, Right to Buy (RTB) receipts, loans and innovative funding models)</p> <p>Regularly engage with local registered providers on their affordable housing delivery and identify barriers to further development, Ensure appropriate schemes deliver the required 40% affordable homes</p> <p>Incentivise community-led housing programmes to increase the number of Community Land Trusts</p>	<p>New Housing Strategy adopted by 31 December 2021 (due to limitations on consultation events)</p> <p>New HRA Business Plan adopted by Summer 2022 Delivery of 43 new homes in 21/23. Progress 63 new homes to planning permission stage in 22/23 Continue to identify opportunities for further provision. This forms part of the business as usual of the Housing and Planning Services</p> <p>Actions to be included in the Housing Strategy (31 Dec 21)</p> <p>HE Grants applied for as applicable to qualifying schemes</p>	<p>Within existing resources</p>	<p>Portfolio Holder for Housing and Health</p> <p>Assistant Director of Housing, Health and Communities</p>

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<i>We Will:</i>	Activities	Outputs/Milestones	Resources	Lead CM/ Officer
	<p>(CLTs) across the District, particularly within rural communities</p> <p>Explore Homes England (HE) grant opportunities as they become available</p>			

Comment: The new Housing Strategy was adopted in December and an Action Plan produced. This looks at how the council can maximise opportunities to deliver the right housing to meet the needs of the district over the coming years. The last year has seen another decrease in the number of affordable homes delivered via Housing Association partners on Section 106 sites, being only 28. It is hoped over the coming year this number will be back to target and over 130.

The impacts to the construction industry, due to the pandemic, have continued throughout the past year with disruption to supply chains and availability of labour. The Housing development programme has, however, completed 17 new properties this year, 16 at The Moors in Little Dunmow - 8 affordable rented houses and 8 social rented flats. The new tenants moved in during December and January. The council has also built a three-bedroom adapted bungalow in Elsenham.

Plans in 22/23 include delivering 27 new homes across two sites in Great Chesterford and Saffron Walden and a sheltered scheme at Walden place in Saffron Walden. The council is reviewing all garden reduction sites and progressing any of these that give potential for development. These are mostly single plots and to date two have received outline planning approval. The Housing Board has decided that these should be built for affordable housing, rather than being sold as private building plots.

The Housing Team is also looking for opportunities to bid on Section 106 developments and currently have a bid in for consideration on 18 flats on a site in the south of the district.

As discussed at the most recent Housing Board, a council-wide investment strategy will need to be agreed to increase council housing supply going forward. This needs to be done in conjunction with the Local Plan process, as landowners will want to receive a market value for their sites. The investment strategy will need to consider the setting up of a joint venture partnership so that both market housing and social housing can be provided, which will enable the appropriate market land value to be achieved. Funds to purchase sites will need to be made available as part of the joint venture agreement.

The mechanisms for delivering new council-owned housing will continue to be reviewed and funding opportunities through borrowing, commuted sums, Right to Buy receipts, grant funding and funds from the HRA will be maximised to support the delivery of council housing.

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We Will:	Activities	Outputs/Milestones	Resources	Lead CM/ Officer
<i>b. Refurbish our existing council homes to sustainable standards when required</i>	Continue with estate renewal and regeneration programmes whilst reducing the carbon footprint of those homes. Improve home energy efficiency across the Council's housing stock	Completion of stock survey		Portfolio Holder for Housing and Health Assistant Director of Housing, Health and Communities
Comment: A survey of all Council housing stock is underway by Uttlesford Norse Ltd. The purpose of the survey is to assess the current efficiency of UDC stock and to quantify the improvements that can be made to increase energy efficiency and reduce carbon impact. The survey will not be completed until 2023 without additional resources being deployed through Uttlesford Norse Ltd (this is being explored). The council is not able to apply for grant funding until this work has been completed.				
<i>c. Reduce the number of empty homes</i>	Develop an Empty Homes Strategy	New Empty Homes Strategy adopted by 31 March 2022	Within existing resources	Portfolio Holder for Housing and Health Assistant Director of Housing, Health and Communities
Comment: An Empty Dwellings Policy was presented to the Housing Board in March. After consideration, a policy rather than a strategy was deemed appropriate. The policy sets out all available options to bring empty properties back into use and details a proposed risk-based approach for action. Cabinet approval will be sought for the policy during 22/23.				
<i>d. Ensure that landlords maintain high quality private sector housing conditions</i>	Review assistance available for landlords, including empty property owners	Revision of Housing Renewals Assistance Policy by 31 March 2022	Within existing resources	Portfolio Holder for Housing and Health Assistant Director of Housing, Health and Communities
Comment: The Environmental Health service held an online landlord forum in February. A review of the assistance policy has been delayed in part due to new guidance being released. Proposed changes to the assistance policy will be subject to consultation with partners during 22/23 and the matter will be referred to the Housing Board before being proposed to Cabinet for adoption. The policy sets out what funding is available for homeowners (including landlords) who want to make certain alterations and improvements to their properties but otherwise would be unable to afford to do so. It will also detail additional support for those with disabilities. It will ensure that the council plays a leading role in ensuring living conditions for vulnerable groups are improved.				

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We Will:	Activities	Outputs/Milestones	Resources	Lead CM/ Officer
<i>e. Ensure that services to protect vulnerable women and men who live in our district are accessible and appropriate</i>	<p>Fulfil tier 2 authority duty to cooperate as set out in Domestic Abuse Act 2021</p> <p>Review the Domestic Abuse Policy</p>		Support is delivered and monitored under existing framework, within existing resources	<p>Portfolio Holder for Housing and Health</p> <p>Assistant Director of Housing, Health and Communities</p>
<p>Comment: Legislative changes in the Domestic Abuse Act 2021 Introduce a statutory duty on tier one local authorities in England to support victims and their children in domestic abuse safe accommodation and a duty on tier two authorities to co-operate with tier one authorities in the fulfilment of their duties. The council's Communities Team is working with Essex County Council (ECC) to deliver those changes. Government funding, devolved from ECC, has enabled the council to continue funding a domestic abuse housing practitioner in partnership with Next Chapter, a commissioned service within Essex. The practitioner works within the Community Safety Hub and links closely with the Housing Department. This arrangement means that one to one support is being offered to victims of domestic abuse to ensure a smooth pathway for victims with advice on how to live safely and independently.</p> <p>Funding will also be used to enhance the Sanctuary Scheme the council offers where appropriate. This allows the council to make the homes of victims and survivors of violence and abuse safe and secure so that they and their families can remain in their own homes, alleviating the disruption of relocating and allows them to retain the support of professional services, their family and the community when they are at their most vulnerable.</p> <p>J9 training has been delivered to staff at UDC and to partner agencies, the voluntary sector, businesses and members of the community. The training sessions help to spot the of domestic abuse and support those affected through the domestic abuse initiative. Once trained the J9 logo can be displayed which alerts victims that they can obtain information which can help them access a safe place where they can seek information and use of a telephone.</p> <p>Work continues with partners at Essex Children's Safeguarding Board and Essex Adults Safeguarding Board. Reviews are undertaken through both boards where there are concerns of neglect or abuse in children or adults and there is concern that partner agencies could have worked more effectively. Learning from this work informs the UDC staff training plan and helps to identify projects that can be delivered by the Communities Team and through the thematic groups of the Local Strategic Partnership.</p>				
8. Promote healthy lifestyles in diverse and inclusive communities				
a. Work with partners, including the voluntary sector, to improve the general quality	Deliver recommendations of the Uttlesford Health and Wellbeing Strategy	Identified recommendations of the Uttlesford Health and	Within existing resources plus Public Health Grant funding	Portfolio Holder for Housing and Health

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of life for residents, including for residents that experience social isolation, poor mental health, obesity, addiction and dementia	Five Key recommendations of the strategy: Combatting loneliness and Social Isolation Supporting people to age well Enabling people to eat well and be active Alleviating winter pressures and fuel poverty Planning for healthy communities	Wellbeing Strategy implemented	Support is provided to the voluntary sector through the extensive grants programme, within existing resources Various parish council-organised civic pride events are supported within the existing resources	Portfolio Holder for Communities, Youth, Public Safety, Emergency Planning and liaison with the Policy and Fire & Rescue Service Assistant Director of Housing, Health and Communities

Comment: The Community Response Hub, set up to point residents in Uttlesford to the advice and support available to them throughout the pandemic continues to help respond to concerns. Two community responders have been employed to co-ordinate and provide immediate help for those residents who find themselves in a position of crisis. The Response Hub had been the main focus for the Health and Wellbeing Board during Covid, however much of the work undertaken by the hub continued to address the recommendations of the strategy.

Befriending services were provided for those residents who were experiencing loneliness and feeling isolated from their friends and families, not only through the pandemic but into the recent recovery phase. 'Chatty benches' have been situated to allow people to sit and encourage conversation, the Men's Shed projects across the district are re-opening and a Tec Mates programme has begun in Saffron Walden. This is a programme that supports the use and uptake of digital technology and Technology Enabled Care (TEC) products and services which will help residents from falling into situations where they may require greater support from social care and health services. Through the Board, Active Essex were able to offer funding support to The Walking with Friendship dogs at Dunmow Dementia Club.

Eleven grants were awarded through the Health and Wellbeing Board which included Dunmow Stroke Club for Physical Activity, the Touch Point Stansted Bereavement Café and to Mind in West Essex for suicide awareness friends training.

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<p>Uttlesford falls prevention programme is delivering face to face classes for residents that may be experiencing balance issues, mobility issues or at the risk of falling. Uttlesford Food Alliance has been set up with the objective to reduce food poverty/insecurity throughout the district. Once more established this group will develop a food alliance strategy to include food growing, community fridges, community cooking programmes and healthy eating initiatives.</p>				
<i>b. Continue to be an active partner of the Health and Wellbeing Partnership, to promote healthy lifestyles</i>			The Council will continue to be an active partner of the Health and Wellbeing Partnership	Portfolio Holder for Housing and Health / Assistant Director of Housing, Health and Communities
<p>Comment: The Health and Wellbeing Board will look to review their strategy in 2022/23 in line with the county-wide Health and Wellbeing Strategy and the 2022 Joint Strategic Needs Assessment which looks at the current and future health care needs of the district. Uttlesford District Council is the lead body for the Health and Wellbeing Board and will continue to work as a partner to focus on preventative healthcare for its residents.</p>				